Yuba Water Agency
Strategic Plan 2017 - 2022

Yuba Water Agency’s Vision

Yuba Water Agency’s was created to manage water resources for the benefit of the people of Yuba County.

Yuba Water Agency was created in 1959 (then the Yuba County Water Agency) to reduce flood risk and ensure a reliable and sustainable water supply for the economic benefit of the county. For nearly 60 years, YWA has operated in a professional, progressive and responsible manner to tackle the complex challenges of water resource management with sound science and information to support good decision-making and is recognized as an industry leader. Looking to the next 60 years, Yuba Water Agency is focused on ensuring its projects, programs and community investments have a direct impact on improving the quality of life for Yuba County residents.

Yuba Water Agency’s Mission

Yuba Water Agency’s core missions of flood risk management and water supply reliability are as relevant and important today as they were when the Agency was formed. Much has been accomplished, but much more must be done to reduce the risk of flooding for the people of Yuba County and ensure a reliable water supply.

YWA operates the Yuba River Development Project to reduce flood risk, provide water supply reliability, ensure regulatory compliance, and generate hydroelectricity. Additionally, as part of the Federal Energy Regulatory Commission license, YWA provides recreation at New Bullards Bar Reservoir and supports the environment. The revenue from power sales not only funds the ongoing operation of the project and provides the means to meet all other missions, but it also serves as the lifeblood for the programs, grants and community investments that are critical to the Agency’s vision of a thriving and prosperous Yuba County.
Yuba Water Agency’s Core Values

• **Collaboration:** The greatest successes result from working constructively with others, both internally and externally, and effective results are more important than who gets credit.

• **Excellence and accountability:** YWA encourages striving to find long-term, common-sense solutions that are science-based, operationally feasible, environmentally sustainable and financially responsible.

• **Innovation:** YWA values proactively seeking out new approaches to solving problems by being forward-thinking, agile, and results-oriented.

• **Stewardship:** YWA values preserving and protecting resources, not only for our communities, but also for future generations, through proactive compliance with all regulatory requirements.

• **Public responsibility:** YWA employees, Board members and affiliates work on behalf of the people of Yuba County, and take seriously the commitment to transparency in the use of public resources, and in keeping the public informed about YWA activities and results.
Financial Situation

The key revenue sources for Yuba Water Agency are:

- Hydropower sales from New Colgate and Narrows 2 powerhouses.
- Water sales as part of the Lower Yuba River Accord, an agreement that releases more water for the benefit of fish on the Lower Yuba River, which can then be sold for downstream environmental, agricultural and municipal uses.

YWA experienced significant financial and organizational changes in 2016 due to the expiration of its 50-year Power Purchase Agreement with Pacific Gas & Electric (PG&E), which provided the financial resources to build the project. For 50 years, PG&E retained the power output of the project while paying for all the expenses of the project. Since 2016, YWA receives all the net hydropower revenue and is responsible for all project expenses.

While YWA’s annual revenues are highly variable due to the variable amount of rainfall, over time the revenues are expected to exceed regular expenses. However, significant funding needs to be set aside in reserves (savings) to ensure that the Agency maintains the cash on hand to cover critical expenses and major projects (which PG&E had previously covered under the Power Purchase Agreement).

YWA must prepare for conditions such as an extended drought, natural disaster or plant failure, which could substantially reduce revenues and unexpectedly require significant financial resources to bring generation capability back on line. Also, financial resources are needed for capital improvements to meet regulatory requirements, and to construct major projects to ensure plant security, reliability and efficiency.

Revenue Variability:

Power generation revenues will vary greatly depending primarily upon the amount of precipitation and by the market price of electricity. YWA has developed models to forecast energy revenue based on historical precipitation and energy prices. The model analysis indicates that power revenues are predicted to average approximately $57 million annually. In addition, water transfer revenues are expected to average about $7 million annually. While the Agency’s long-term average revenue is projected to be about $64 million, the actual revenues in any year could be as low as $40 million or as high as $71 million. Average annual projected expenses, based on the 2018-19 budget, currently are estimated to be about $55 million.

Funding Future Obligations:

Obtaining a new FERC license is an expensive and time consuming process. YWA expects FERC to issue “annual licenses” (i.e., interim licenses until a new license is issued) for a 5 to 10-year period. When a new license is issued, YWA must have the financial resources to implement the terms and conditions of the new license on a specified schedule in order to maintain the right under the new license to generate power and receive power revenues. The final cost and schedule of the terms and conditions will not be known until the new license is issued.

The preliminary cost estimate to implement the new license terms and conditions over the life of the new license is in excess of $300 million, with the majority of that amount required in the first ten years.
Those costs include more than $160 million to build a secondary spillway to reduce flood risk and enhance dam safety at New Bullards Bar Dam, which YWA expects to be a condition of the new license. YWA is accelerating the project to implement the secondary spillway project even before the new license is issued because of its public safety benefits. YWA must have the financial resources to implement all of the new license requirements or be subject to fines, or even loss of the license and the ability to generate electric revenue.

In addition to the more than $300 million of new-license projects noted above, the five-year capital improvement plans for the power plant and dam total more than $90 million. Identified local flood risk reduction projects will require almost $300 million, in addition to the $160 million already noted for the secondary spillway.

To be financially viable and carry out its mission, YWA must continue to be fiscally conservative and responsible; must build financial reserves to be prepared for low revenue years, for significant and catastrophic events threatening the people of Yuba County and YWA; and must save or be prepared to borrow to fund the major projects within YWA’s missions.

The total estimated reserves necessary to meet these requirements is well in excess of $200 million.
Budgeting Priorities

**Guiding Principles:** The strategic priorities outlined in this plan require far more financial resources to complete than reasonably expected as revenue in the coming five years. YWA will follow these guiding principles in allocating resources:

1. YWA will self-finance operations and projects and minimize the need for outside financing in order to keep costs low.

2. YWA will conservatively budget and spend in order to build reserves to fund future obligations, projects and operations.

3. YWA will leverage local funds by actively seeking federal and state grant funding for all eligible projects.

4. YWA will partner with other local government and community agencies by contributing resources to projects within the Agency’s mission, as appropriate within these guidelines.

**Resource Allocation Priorities:** Each year the YWA Board of Directors approves an annual budget that allocates resources according to YWA’s mission and the strategic priorities contained herein. The following list outlines the priorities that will be followed, in order, in allocating resources.

1. Fund ongoing and future Agency operations, which support YWA’s mission.

2. Fund ongoing obligations though current expenditures and reserves including:
   a. High-risk emergent projects that occur unexpectedly, e.g., flood damage repairs to levees, reservoirs and roads;
   b. Making payments on the levee bonds and all other contractual obligations;
   c. Working to maintain YWA’s existing FERC license, and obtain and implement a new FERC license;
   d. Projects in which the work has begun and would significantly add to costs if the project were not completed, e.g., funding provided to the Yuba County Public Works Department for flood protection-related road work;
   e. Projects that would be part of a voluntary settlement on YWA’s share of responsibility to implement to updated Delta Plan.

3. Fund necessary capital projects for the power system and for water supply.


5. Fund discretionary community projects within YWA’s mission and within the strategic priorities, as revenues allow.

6. Fund reserves, as outlined in the Reserves Policy.
Strategic Priority #1: Provide planning, funding and other support for responsible flood risk management.

Objective 1: Support the Reclamation Districts’ (RD) efforts to improve Yuba County levees to achieve the state’s Urban Level of Flood Protection (ULOP) requirement to provide 200-year levees to urban areas by 2025.

Strategies:

1. Continue to support the Three Rivers Levee Improvement Agency (TRLIA) project to meet or exceed the ULOP requirement for the RD 784 levee system.

2. Continue to Support the Marysville Levee Commission as the local sponsor in the U.S. Army Corps of Engineers’ (USACE’s) Marysville Ring Levee Project by providing financial and policy support as well as taking the lead in seeking federal funding for the project. Provide funding support to the City of Marysville for temporary and permanent repairs to the Ellis Lake drainage system.

3. Continue to support the City of Wheatland and RD 2103 in their effort to develop a plan to meet the ULOP requirements.

4. Continue to support Yuba County and the RDs in Yuba County to improve flood protection, levees, maintenance and emergency response.

5. Facilitate discussion with the levee districts to investigate whether consolidating districts and/or levee and interior drainage maintenance activities would increase quality and efficiency and reduce overall cost for the RDs.

6. Provide, where reasonable, funding to support accomplishing this objective to supplement local, state and federal funds.

Objective 2: Reduce flood risk in rural/agricultural areas through a combination of structural and nonstructural actions.

Strategies:

1. Provide financial assistance to rural levee districts to conduct problem-identification studies and alternatives analysis so they can develop and implement plans to reduce risk of a levee failure for their basins.

2. Work with the Yuba County and RDs to improve levee maintenance and emergency response.

3. Facilitate discussion with the RDs to investigate whether consolidating districts and/or levee and interior drainage maintenance activities would increase quality and efficiency and reduce overall cost for the RDs.
4. Work with Yuba County, the Federal Emergency Management Agency (FEMA) and other communities to make changes to the National Flood Insurance Program that will promote the economic viability of agriculture in the floodplain, and reducing the cost of flood insurance while also limiting restrictions on construction of agriculture-related structures in the floodplain.

5. Support the RDs and local government in the pursuit of state and federal funding and programs that address flood risk in the rural basins.

6. Provide, where reasonable, funding to the levee districts and local government to support accomplishing this objective to supplement local, state and federal funds.

**Objective 3: Develop and implement a plan to maintain and improve the flood risk-reduction capability of New Bullards Bar Reservoir.**

**Strategies:**

1. Continue to use, promote and improve the Forecast-Coordinated Operations (F-CO) Program in partnership with the Department of Water Resources (DWR), USACE and the National Weather Service.

2. Start the design and permitting of the New Bullards Bar Secondary Spillway. Work with the USACE to revise the Water Control Manual to maximize the benefit of the Secondary Spillway including Forecast Informed Reservoir Operations. Also continue to investigate and pursue Colgate Tailwater Depression System; and develop plans to implement reasonable actions.

3. Seek opportunities for state and federal funding for projects to achieve the objective.

**Objective 4: Work with local emergency service organizations to better prepare for emergency response to events like the Oroville 2017 spillway failure and subsequent evacuation.**

**Strategies:**

1. Work with Yuba County OES, Yuba County Sheriff’s Office, levee districts and other entities to develop plans for handling catastrophic failures for dams on the Yuba River.
Strategic Priority #2: Maintain and enhance the delivery of a reliable water supply for the people of Yuba County.

Objective 1: Maintain and enhance a reliable surface water supply for YWA’s eight-member unit irrigation districts.

Strategies:
1. Further develop mutually beneficial member unit relationships.
2. Work with south member units to plan, permit and implement long-term improvements to the South Canal Diversion fish screen.
3. Maximize the reliability and value of YWA’s water supplies for Yuba County.
   a. Prioritize reliability of YWA’s water supplies for use in Yuba County as primary objective.
   b. Maximize water-supply reliability of YWA’s water supplies by seeking to ensure that instream flow and water quality requirements from FERC relicensing and Bay Delta proceedings (including the Voluntary Agreements) that are as close as possible to YWA’s Amended Final License Application streamflow terms.
   c. After maximizing water-supply reliability of YWA water supplies for Yuba County, run power project flexibly to maximize power generation revenues to support YWA’s mission.
   d. Defend and protect YWA’s water rights.
4. Defend water interests of YWA in addressing regional and statewide concerns.
   a. Protect YWA water supplies in Bay Delta processes in collaboration with Northern California Water Association (NCWA) and others.
   b. Work with NCWA and the Association of California Water Agencies (ACWA) to address any new legislation that could impact YWA water supplies.
5. Ensure long-term water-supply planning and water-use efficiency.
   a. Maintain and ensure the implementation of the YWA Agricultural Water Management Plan.
   b. Maintain and ensure the implementation of the Yuba County integrated Regional Water Management Plan.

Objective 2: Maintain and enhance a reliable groundwater supply for users within the North Yuba and South Yuba subbasins.

Strategies:
1. Proactively implement the Sustainable Groundwater Management Act to maximize benefit to North and South sub-basin users, including agricultural and municipal water users.
   a. Carry out the responsibilities of a Groundwater Sustainability Agency in the North and South sub-basins.
b. Develop an effective Groundwater Sustainability Plan in cooperation with the diverse interests that rely on groundwater in the Yuba subbasins.

c. Implement the Groundwater Sustainability Plan to ensure that groundwater in the Yuba subbasins remains stable and supportive of all existing groundwater uses.

2. Actively manage effective conjunctive water use.
   a. Conduct sound annual groundwater management planning.
   b. Consider expansion of the surface water delivery system within the county to enhance groundwater reliability.
   c. Ensure that groundwater substitution transfers from within Yuba County are sustainable and consistent with the annual groundwater planning process and the Groundwater Sustainability Plan.

3. Expand and maintain YWA’s groundwater monitoring program.

4. Develop and maintain an effective groundwater model.

Objective 3: Maintain and enhance benefits for Yuba County from the Lower Yuba River Accord including water transfers.

Strategies:

1. Work with the California Department of Water Resources in extending the Yuba Accord and Water Purchase Agreement beyond 2025.
2. Maintain mutually beneficial relationship with existing Yuba Accord transfer buyers.
3. Expand the market for Yuba Accord transfer water.
Strategic Priority #3: Operate the Yuba River Development Project for safety, regulatory compliance, and water and power reliability in an environmentally responsible manner.

Objective 1: Support Strategic Priorities 1 (flood risk management) and 2 (reliable water supply).

Strategies:
1. Taking actions and supporting actions that prioritize flood risk management and reliable water supply as a priority ahead of power revenues.
2. Provide resource support and input to develop the NBB Secondary Spillway Project identified under Strategic Priority 1 (flood risk management).

Objective 2: Dam Safety - continue to increase YWA’s understanding of its dams and proactively identify and address issues.

Strategies:
1. Continue emphasis and improvement of YWA’s Dam Safety program by focusing on outstanding questions raised by recent significant incidents at other dams and FERC-required YWA spillway study.

Objective 3: Safety - continue to maintain and improve the employee and public safety programs to ensure that safety is not a separate function but is integral to every aspect of YWA’s work.

Strategies:
1. Complete the balance of internal safety policies to support training and communicate expectations.

Objective 4: Regulatory compliance - maintain a proactive approach in attaining an extremely high level of compliance with all regulatory requirements including California Occupational Safety and Health (Cal/OSHA), North American Electric Reliability Corporation/Western Electricity Coordinating Council (NERC/WECC), FERC, Division of Safety of Dams (DSOD), State Water Resources Control Board (SWRCB), California Department of Fish & Wildlife, and California Air Resources Board (CARB).

Strategies:
1. Continue to develop strong working relationships with regulators (e.g., FERC and DSOD visits).
2. Proactively engage in regulatory rulemaking and upcoming legislative efforts.
Objective 5: Reliability of water and power - position the Yuba River Development Project (YRDP) assets and organization for long-term reliability and viability, not just short-term results.

Strategies:

1. Further implement and refine the “Asset and Risk Management” program designed and initiated in 2017, which identifies and supports reduction of significant outage risks (lost revenue).
2. Work to shift project construction management and environmental permitting work load from consultants to YWA staff to improve continuity of expertise, reduce costs, and increases efficiency.
3. Further implement the maintenance management, maintenance/project scheduling, project development and five-year budget processes to improve financial performance and forecasting capability.
4. Periodically review and revise as appropriate, energy marketing and scheduling practices to ensure the greatest value from the generation assets, taking into account changes in market conditions, energy products and internal resources.

Objective 6: Operate in an environmentally responsible manner - operate the facilities and perform all work in compliance with regulatory requirements and be a good environmental steward in operating the facilities and performing the work.

Strategies:

1. Use good environmental practices, even when permitting is not required, such as on smaller work sites or natural problem areas by placing waddles, constructing water bars, etc. to protect water quality.
2. Review atypical water controllable flow situations, not specifically defined in the FERC license or Accord, to minimize environmental impact.
3. Manage storm flows to the extent controllable to minimize impact to fisheries.
Strategic Priority #4: Obtain a new FERC license for the Yuba River Development Project at a reasonable cost, under favorable terms that are protective of the environment.

Objective 1: Substantially retain the Accord-based flow schedules to maintain a reliable water supply and protect Yuba River fisheries.

Strategies:
1. Vigorously defend the scientific and practical basis of the Accord flow schedules as adjusted and proposed in the Amended Final License Application (AFLA).
2. Seek a durable voluntary agreement outside of relicensing as an alternative to conditions that may be imposed upon YWA as part of the State Water Resource Control Board’s Bay-Delta Basin Plan update, which provides real fisheries improvements without sacrificing the water reliability of the Yuba Accord flow schedules. Leverage that voluntary agreement to obtain favorable conditions from the SWRCB in the relicensing water quality certification.

Objective 2: Minimize loss of power generation resulting from new license terms so that power sales can financially support Power Systems and other Agency functions for the people of Yuba County.

Strategies:
1. Support the collaborative agreement negotiated with the US Forest Service and relicensing participants in the AFLA that provides a reasonable balance between generation loss and environmental benefits, and provides surety for Forest Service mandatory conditions in a new license.
2. Vigorously defend YWA’s AFLA flow proposal for the Lower Yuba River and below New Bullards Bar Dam.

Objective 3: Where reasonable, negotiate additional collaborative agreements to reduce costs and maintain operational flexibility.

Strategies:
1. Continue to negotiate, where relicensing parties and YWA are reasonably close to each other and what FERC is likely to adopt, to finalize terms into actual collaborative agreement language to provide certainty on the new license and avoid conflicting recommendations by agencies and other parties. File such agreements with FERC in a timely manner.
2. Pursue acquisition of PG&E’s Narrows Project and incorporation into YWA’s FERC license to retain and enhance water management and generation benefits.
3. Vigorously defend the New Bullards Bar Reservoir minimum pool proposal in the AFLA to assure the operational flexibility provided by reasonable carryover storage.
4. Work collaboratively with the US Forest Service under terms of a regularly revised Annual Operating Agreement to ensure that recreational opportunities are managed appropriately and in a cost-effective manner.

Objective 4: Obtain a new license with the longest term possible.

Strategies:
1. Include options in the FERC licensing agreement that would materially improve project operations, or provide necessary resource enhancements, improving the likelihood that FERC will issue a new license with close to a 50-year term.
2. Obtain FERC support for crediting expensive Project enhancements, such as the Secondary Spillway, that are implemented prior to new license issuance, to maximize the new license term.

Objective 5: Mitigate risk that YWA could be wholly responsible for the cost of fish passage at Englebright and Daguerre Point dams.

Strategies:
1. Continue to pursue the Yuba Salmon Partnership Settlement Agreement with participating parties, emphasizing establishment of a viable Spring-run Chinook salmon population, through reintroduction to the North Yuba River above New Bullards Bar Reservoir, limited financial obligations to YWA, continued peaking power generation at Colgate Powerhouse, habitat enhancements and reproductive isolation in the lower Yuba river, and 10(j) non-essential experimental population status designation in the upper Yuba River watershed.
2. Continue to support the Corps Ecosystem Restoration study to provide a vehicle for federal action for fish passage and/or Lower Yuba River fishery enhancements, and to leverage YWA’s financial commitments for maximum effect.
Strategic Priority #5: Further develop YWA’s organizational capabilities to efficiently support operations.

Objective 1: Achieve long-term financial sustainability through the establishment of cautious and responsible revenue and expenditure forecasting; prudent reserves; and reasonable risk management to accommodate uncontrollable risk factors, such as precipitation, energy prices and catastrophic incidents.

Strategies:
1. Further develop annual budget and 5-year planning process to align with strategic priorities and guiding budget principles including improvements in revenue forecasting.
2. Continue to manage Reserves Policy and fund reserves according to guiding budget principles.
3. Develop risk management capabilities to complement safety, compliance and reliability priorities throughout the organization and to best manage the risk associated with energy sales.
4. Continue to pursue strategies to maximize revenues by taking advantage of new market opportunities.

Objective 2: Enhance YWA’s ability to attract, develop, and retain the best employees for long-term return on investment.

Strategies:
1. Develop systems and policies that ensure YWA’s ability to attract and retain the best employees in a competitive market.
2. Continue YWA’s uncompromising and focused commitment to a comprehensive selection and assessment process.
3. Develop and implement ongoing technical and leadership professional development opportunities and plan for and prepare for smooth succession.
4. Nurture YWA’s collaborative culture to encourage individual engagement, responsibility, accomplishment and loyalty to YWA and its mission.
5. Ensure an informed, committed workforce with an active internal communications strategy and personalized development tools.

Objective 3: Further develop the structure and support tools to provide operational effectiveness and efficiency to power systems, water resources, and all YWA operations.

Strategies:
1. Continue to identify, utilize, evaluate and leverage top consultants to most effectively and efficiently support YWA’s mission.
2. Fully implement the enterprise resource planning (ERP) system, designed to provide real-time, integrated work management, purchasing, budgeting, human resources and financial information to enhance internal and external transparency.

3. Develop administrative policies and procedures to encourage efficiency and consistency without compromising flexibility and results-orientation.

4. Proactively build a united, efficient organization to serve the people of Yuba County.

**Objective 4: Apply proven technology to efficiently advance our progress and performance.**

**Strategies:**
1. Maintain and enhance cyber and physical security at all YWA locations and operations.
2. Support all YWA operations with updating and maintaining technology.
3. Develop business continuity plan.
4. Develop long-term technology plan.

**Objective 5: Develop and implement an internal and external communications plan to educate constituents and make information readily available and easily accessible.**

**Strategies:**
1. Establish a proactive, results-oriented communications function within the organization.
   a. Seek and promote opportunities for placement of news stories (earned media) with regional press.
   b. Engage actively on social media, sharing stories of our missions, people and programs, boosting posts (paid promotion) for stories with significant brand value.
   c. Develop and implement newsletter that residents can subscribe to.
   d. Develop internal communications strategy, including intranet and internal newsletter to keep employees informed and improve engagement.
   e. Redesign website to be more engaging, interactive and informative.
2. Develop and execute a water education program in the schools.
   a. Establish relationships with the primary schools in Yuba County and find opportunities to provide speakers, workshops, Pelton Wheel demonstrations, etc., to students.
   b. Establish tour program for schools, bringing the students to the dam, powerhouse and other aspects of Yuba Water infrastructure or programs.
   c. Establish college scholarships for Yuba County students pursuing degrees in engineering, environmental sciences, and other fields directly related to our mission areas that could lead to internships and possibly future employees.
d. Investigate water education possibilities for the community, such as Sonoma Water’s Water Education Center.

3. Engage with communities of interest through focused outreach, social media, information programs and a managed facilities tour program, within required security and safety protocols.
   a. Sponsor community events to improve awareness of the agency and educate the community about our missions and programs.
   b. When possible, host booths at community events to directly engage and educate residents.
   c. Use paid advertising as well as earned media to educate the public about our missions and programs.
   d. Grow social media audience and engagement.
   e. Develop tour program to include a variety of tours targeting service organizations, schools, community groups and the general public.

4. Develop tools to determine the effectiveness of our communications programs and make adjustments as needed.

**Objective 6: Continue to actively participate in industry associations, including Association of California Water Agencies (ACWA), the Northern California Water Association (NCWA), and the National Hydro Association (NHA).**

**Strategies:**
1. Encourage and financially support directors and managers in participation and taking leadership roles in industry associations.
2. Encourage employees to participate in educational and networking opportunities offered by industry associations as part of ongoing professional development.
Strategic Priority #6: Proactively engage in developing a robust, diverse Yuba County economy and improve the overall well-being of Yuba County residents.

Objective 1: Assist in infrastructure projects, including flood management and water supply management, to ensure safety and security, and improve emergency response for the residents and businesses of Yuba County, consistent with YWA’s mission.

Strategies:
1. Pursue objectives and strategies outlined Strategic Priority #1: Provide, Planning, Funding and Other Support for Responsible Flood Risk Management.
2. Pursue objectives and strategies outlined in Strategic Priority #2: Maintain and enhance the delivery of a reliable water supply for the people of Yuba County.
3. Provide expertise, resources and support to local agencies within Yuba County to improve flood management effects on roads and other infrastructure and to improve emergency response preparedness functions.

Objective 2: Collaborate with Yuba County, other local government agencies, and community-based groups in assessing opportunities to assist the county in supporting a local economy and community that is strong and diversified and in furtherance of YWA’s missions.

Strategies:
1. Provide expertise, support and resources to community-based organizations and local agencies within YWA’s missions.
2. Proactively engage to develop and implement a long-term plan to attract jobs, improve vitality and support the overall well-being of the citizens of Yuba County.

Objective 3: Actively support watershed protection and enhanced runoff through healthy forest initiatives to reduce the threat of wildfire and improve watershed health.

Strategies:
1. Support the development and implementation of a master plan in conjunction with the Yuba County Watershed Protection & Fire Safe Council and other entities to increase wildfire protection levels and promote watershed health.
2. Continue to collaborate with forest and fire entities to develop and implement innovative ways to promote improved forest health.